Tandridge
ECONOMIC
PROPOSITION
DELIVERY PLAN
2018-2019
OUR BUSINESSES:
WHAT DOES IT MEAN FOR TANDRIDGE?

- Our strong rate of business start-up is to be encouraged. However, micro businesses seem not to be growing into larger businesses and survival rates are lower. More could be done to help new businesses grow and survive.

  - Provide business support.
  - Support skills initiatives.
  - Improve digital connectivity.
  - Support high tech activities.

- We need to grow our ‘Knowledge Economy’ if we are to remain competitive, particularly the tech sector which although growing, is not increasing at a fast enough rate to close the gap with the fastest growing areas. The tech sector is vitally important to future, digitally-led growth as it underpins all high productivity sectors.

- Exporting businesses are more likely to innovate, grow and survive. Our export levels are too low. Helping businesses to trade internationally, particularly outside the EU, will build resilience and we are ideally placed near Gatwick and with easy access to the ports.

  - Support and encourage export business with access to airport/transport links.
OUR PEOPLE:
WHAT DOES IT MEAN FOR TANDRIDGE?

- Our forecast population growth, particularly in the over 65s, has implications for sectors such as care but also for workforce demography and local employment.

- Not everyone is benefitting from proximity to well-paid jobs in London; those without the right skills are getting left behind and many are in low-paid, low-value employment.

- There may not be enough higher-value ‘Knowledge Economy’ employment on offer in Tandridge to encourage people to work locally, upskill and conversely ‘Knowledge Economy’ businesses might struggle to find local staff who are sufficiently well qualified.

- Intermediate-level skills are a particular issue in Tandridge and may already be constraining business growth.

Work across all policy areas to balance jobs, homes and skills.

Support skills initiatives.

Provide space for higher skilled businesses to grow.

Work with education/skills providers to improve take-up and accessibility.
## OUR INFRASTRUCTURE:
### WHAT DOES IT MEAN FOR TANDRIDGE?

- **Our Infrastructure:**
  - There is a pressing need to safeguard and increase employment space to meet both current and future demand and to provide extra capacity to attract more high-value businesses. New opportunities for sites will need to be investigated.
  - Housing is increasingly unaffordable and will require substantial new development to meet the projected increase in households of nearly a third by 2039. A Garden Village will be part of the solution and should offer opportunities for commercial space.
  - Road access is good, particularly to motorways, but some local improvements e.g. connections to employment and future employment sites could be beneficial as well as reducing pressures on rural roads.
  - Knock on effects from traffic problems on the motorways require attention and continued lobbying for improvements such as the Hooley interchange is recommended.
  - Broadband connectivity is improving but is not future-proofed. Rural areas are at risk of being left behind. Continued focus on IT connectivity is required to underpin future economic growth, particularly in rural areas.
  - Continued lobbying for rail improvements to the wider network is recommended as are improvements to car parks and station facilities.

### Actions:
- **Work with strategic employment sites.**
- **Ensure spatial policy delivers the right homes and jobs.**
- **Work in partnership on transport schemes to address capacity.**
- **Engage with DoT & Highways England to get strategic network improvements.**
- **Work with RDPE to promote economic growth in rural areas.**
- **Influence strategic partners, especially emerging regional transport board.**
PROJECTS
REGENOXTED

WHAT: RegenOxted is an ambitious plan to revitalise the town-centre through a multi-million pound programme of strategically important projects. Comprising 4 key projects, the programme will deliver redevelopment of the Gasholder, an urban redesign project for Station Road East & West; additional parking capacity and creation of a business hub.

WHEN: 2017/2018 – 2020/2021

FUNDING: TDC, LEP, BiD, SCC

LINK TO STRATEGIC AIMS: Regenerate town centres; Improve and increase employment space; Invest in strategic infrastructure.

CATERHAM MASTERPLAN

WHAT: The Masterplan aims to deliver a vision for Caterham Valley and Caterham-on-the-Hill which will make the Valley and the Hill more attractive places to shop and spend leisure time in; improve the facilities and infrastructure; keep and build on local character; make it easier to travel to and from the two centres.

WHEN:

FUNDING: TDC, Private initiatives.

LINK TO STRATEGIC AIMS: Regenerate town centres; Improve and increase employment space; Invest in strategic infrastructure.
HOW WE PLAN TO GROW & PROSPER

WORLD CLASS DATA CENTRE – LAMBS BUSINESS PARK

**WHAT:** Redevelopment of a low-value, low-density employment site into two world-class sustainable data centres, powered by an on-site CHP plant utilising biomass from the C2C region served by an adjacent rail siding. Remediating adjacent mineral works and improving estate.

**WHEN:** Proposals for the expansion for Lambs Business Park are currently being considered through the Local Plan process.

**FUNDING:** Private initiative.

**LINK TO STRATEGIC AIMS:** Encourage high-value, high skilled employment; Improve and increase employment space; Invest in strategic infrastructure.

INTENSIFICATION – HOBBNS INDUSTRIAL ESTATE

**WHAT:** Work with the owners of Hobbs Industrial Estate to intensify use of site to support high-value, high-skilled employment.

**WHEN:** 2018/2019

**FUNDING:** tbc

**LINK TO STRATEGIC AIMS:** Encourage high-value, high skilled employment; Improve and increase employment space.
**BUSINESS SUPPORT**

**WHAT:** Roll out our new business support offer which will provide businesses with comprehensive, end-to-end support when growing their businesses.

**WHEN:** 2018/2019

**FUNDING:**

**LINK TO STRATEGIC AIMS:** Provide support for our businesses to grow and prosper; Encourage high-value, high-skilled employment.

---

**SKILLS**

**WHAT:** Working with HE and FE providers, Surrey County Council, East Surrey local authorities and Coast to Capital, review our skills offer in the district, including work experience and access to apprenticeships.

**WHEN:** 2018/2019

**FUNDING:**

**LINK TO STRATEGIC AIMS:** Provide support for our businesses to grow and prosper; Encourage high-value, high-skilled employment.
DIGITAL CONNECTIVITY

**WHAT:** Work with Surrey County Council and East Surrey local authorities to develop a bid for the £30 million Rural Development Programme for England (RDPE) grant fund for broadband infrastructure to extend superfast infrastructure into the remaining white areas where there is a business/economic growth need.

**WHEN:** 2018/19

**FUNDING:** RDPE, LFFN Challenge Fund, ERDF, EAFRD

**LINK TO STRATEGIC AIMS:** Invest in strategic infrastructure.

NORTH TANDRIDGE ONE PUBLIC ESTATE

**WHAT:** The scheme will deliver affordable housing and community infrastructure through harnessing a one public estate approach. The scheme is unlocked through appraisal of all public estate and the drawing up of a holistic scheme.

**WHEN:** Feasibility for CRC sites will be undertaken in 2018/19.

**FUNDING:** LEP feasibility funding, OPE funding

**LINK TO STRATEGIC AIMS:** Invest in strategic infrastructure.
TRANSPORT INFRASTRUCTURE
WHAT: Work with Surrey County Council and Coast to Capital to develop a more efficient process for infrastructure project development.
WHEN: 2018/2019
FUNDING: SCC, HIF, private
LINK TO STRATEGIC AIMS: Invest in strategic infrastructure.

TOURISM & LEISURE
WHAT: To implement the recommendations from the 2018 East Surrey Rural Tourism review.
WHEN: 2018/2019
FUNDING: LEADER
LINK TO STRATEGIC AIMS: Invest in strategic infrastructure.